

Baltimore Sister City Committees – Plans for 2018

This document contains the plan for the Baltimore Sister City program as a whole, and for each of the individual committees.

CONTENTS

Baltimore Sister Cities program (consolidated).....	2
Kawasaki Sister City Committee (BKSCC)	5
Luxor & Alexandria Sister City Committee (BLASCC)	8
Piraeus Sister City Committee (BPSCC)	10
Rotterdam Sister City Committee (BRSCC).....	11
Xiamen Sister City Committee (BXSCC)	15

PROJECT THEMES – COLOR KEY

- Economic development
- Educational
- Cultural
- Health/environmental
- Government
- Organizational operations
- Other

PROJECT TYPES - KEY

Event for multiple sister city committees to engage in (BSC-wide):

Thick blue border on the right

Other type of activity: Thin borders

Baltimore Sister Cities program (consolidated)

2018 PLAN

<p>YEAR-LONG GOALS</p> <ul style="list-style-type: none"> ● ● ● ● ● ● 	<p>Administrative/financial tasks</p> <ul style="list-style-type: none"> • Obtain State of MD ‘Tax Exempt Card’ for BSC and committees. • Develop policy and budget for BSC cost allocation to committees. • Harmonize committee elections and membership renewals so that both occur on year-end schedule before annual meetings. <p>Policy & Procedures Manual — Initiate it by consolidating existing documents into an online resource; finish writing the Financials Operating Manual (will be a section of the Policy & Procedures Manual); continue to add administrative and financial management procedures as needed. Provide training in financials procedures to BSCC treasurers.</p> <p>Fundraising</p> <ul style="list-style-type: none"> • Follow up on December 2017 Interim Funding Request to Mayor’s Office. • Continue efforts to fund a part time Executive Director position • Develop fund raising plan for BSC, e.g., <ul style="list-style-type: none"> • Basic support from Mayor’s Office (goal is to ask for a budget starting in FY19) • Corporate Memberships • Grants • Events <p>Consult with Wells Fargo Bank (IAC member and financial advisor to Sister Cities International)</p> <p>Enhance website — Review our needs and funding; prepare RFP for upgrading the site.</p> <p>Formalize BSC’s relationship with City of Baltimore — Codify the status of BSC, Inc. in relationship to the Baltimore City government (per recommendation in the 2015 Working Group Report). Determine how best to formalize the relationship; e.g., create a MoU that outlines mutual commitments.</p>
<p>JANUARY 12</p> <ul style="list-style-type: none"> ● ● 	<p>BSC Annual Membership Meeting & Holiday Party — Conduct annual general meeting and host a holiday party at Baltimore City Hall.</p>
<p>Q1</p> <ul style="list-style-type: none"> ● 	<p>Strategy meeting — Hold a special BSC strategy meeting to address how to leverage major successes and mitigate shortcomings encountered in the first two years. This meeting will review, prioritize, assign responsibility, and develop a time line for the year-long goals listed above.</p>

<ul style="list-style-type: none"> ● 	<p>Sister City relationships</p> <ul style="list-style-type: none"> • Re-activate Baltimore-Gbarnga relationship — Approve reactivation of Baltimore-Gbarnga (Liberia) Sister City Committee (BGSCC). • Support Baltimore-Piraeus relationship — Continue efforts to rebuild Baltimore-Piraeus Sister City Committee membership and communications with city of Piraeus. • New Korea relationship — Find partner city for Baltimore-Korea sister city relationship.
<ul style="list-style-type: none"> ● ● 	<p>Corporate membership program — Finalize and implement BSC Corporate Member Program for BSC and its sister city committees.</p>
<ul style="list-style-type: none"> ● 	<p>Administrative/financial tasks</p> <ul style="list-style-type: none"> • Finalize & implement EventBrite event registration and payment system for BSC and committees. • Set up PayPal or similar service for BSC to receive credit card payments. • Develop policy for event insurance for BSC and committees. <p>Develop policy for committee events involving foreign travel and fundraising via tourist trips.</p>
<ul style="list-style-type: none"> ● ● 	<p>Promote Caribbean trade mission — Work with BDC, USDOC and Barbados Embassy to help promote May 2018 USDOC Caribbean trade mission. This is a follow-up to Barbados ambassador visit to Mayor Pugh on Dec 19, 2017.</p>
<p>Q1-Q2</p> <ul style="list-style-type: none"> ● 	<p>Event decision-making & planning</p> <ul style="list-style-type: none"> • Orioles tickets raffle — Decide whether to do an Orioles raffle this spring. • Artscape — Decide whether to do a joint Sister Cities booth (Artscape is July 20–22). • Light City Baltimore 2019 — Decide if we should submit a sister city proposal to it (proposal due in the summer). • Charles Village Festival — Decide if more committees beyond BXSCC want to participate in this festival in June. • WTCI Global Gala — Decide whether to participate in this year-end event.
<p>APRIL–MAY</p> <ul style="list-style-type: none"> ● 	<p>Orioles tickets raffle — If BSC decides to do a raffle, then work with our committees to organize it and raise funds for BSC and our committees.</p>
<p>MAY 15–18</p> <ul style="list-style-type: none"> ● ● ● 	<p>GreenPort Congress America 2018 — Assist BRSCC, BKSCC, BGSCC, and Maryland Sister States in providing hospitality to delegates from their countries, hosting a reception for them, and promoting the conference. The conference is hosted by MPA/MDOT/MDE in Baltimore; it focuses on making ports environmentally sustainable and resilient. It includes a “Sister Port” session and is being promoted by Sister Cities International.</p>
<p>JULY 20–22</p> <ul style="list-style-type: none"> ● 	<p>Artscape — Joint Sister Cities booth during Artscape, if BSC decides to do a booth this year.</p>

AUGUST 2–4 	Attend Sister Cities International Conference in Aurora, CO
Q4 	2019 BSC annual plans, reports, meeting, nominations, and financials preparations
DECEMBER  	WTCI Maryland Global Gala — Joint Sister Cities booth, if BSC decides to participate this year.
OTHER GOALS 	BSC, Inc. Board meetings — hold a meeting approximately every 1.5 months.
	International Advisory Council meetings — hold quarterly meetings.

Kawasaki Sister City Committee (BKSCC)

2018 PLAN

JANUARY 12 ● ●	BSC Annual Membership Meeting & Holiday Party — Join other BSC committees at the annual general meeting and contribute to the holiday festivities.
JANUARY 30 ●	Maryland Sister States Program Annual Legislative Reception
FEBRUARY ●	Theatre production group tour — “Hold These Truths” play at Arena Stage in Washington DC about Japanese-Americans interned in camps in WWII.
MARCH ●	“Arts of Asia” docent tour at Walter’s Museum
APRIL ● ●	Hanami celebration — Together with Flowering Tree Trails of Baltimore, Baltimore City Recreation and Parks, and other city horticultural groups in Middle Branch Park to initiate BKSCC’s cherry tree planting project.
APRIL–MAY ●	Orioles tickets raffle — Pending decisions made by BSC and the availability of the Skybox from the Mayor’s Office, work with other committees to organize raffle and raise funds for BSC and our committees.
MAY ● ●	Asian Pacific American Heritage Month Reception — Partner with BXSCC and other Asian and Asian-American organizations in celebrating APA cultures and the contributions of APAs to Baltimore.
MAY 15–18 ● ● ●	GreenPort Congress America 2018 — Provide hospitality to delegates from Japanese ports; help organize a reception for international speakers.
JUNE ●	Japanese vessel — Japanese Embassy reception for Kojima vessel at port in the Inner Harbor, in recognition of graduating Japanese naval cadets.
JULY 20–22 ●	Artscape — Provide cultural support for Sister Cities booth and contribute to the joint program of BSC, Inc. (pending decisions to be made by BSC about participation in this event).
JULY–AUGUST ●	Boy Scout exchange — Baltimore scouting exchange group is hosted by Kawasaki scouts for one week in Japan.
SEPTEMBER ●	Baltimore Japan Art Festival / New York Japan Cinefest — Pending grant acceptance, primary sponsor for 2-day city-wide festival, featuring visiting Japanese artists, NYCinefest screening, and Station North Arts District Aki Matsuri in collaboration with MICA and JHU film programs.
● ●	Aki Matsuri Festival — Host a fall festival in Station North, partnering with

	Table for Two, a Japanese NGO.
OCTOBER	
●	Tsukimi & Outdoor Film Night – Provide cultural support to OTS Productions for moon viewing and Japanese film screening in Baltimore.
● ●	National Noodle Day — Organize a group meal at a local Japanese-style “ramen” noodle restaurant.
DECEMBER	
● ●	WTCI Maryland Global Gala — Contribute to the joint BSC, Inc. booth (pending decisions to be made by BSC about participation in this event).
●	BKSCC Member Holiday Party
● ●	Port Discovery Children’s Museum Noontime New Year — Provide special Japanese New Year’s activities for children at Port Discovery.
OTHER GOALS	
●	Promotion interns — Hire Stevenson University Interns to continue Media work and promotional work.
●	Website & social media — Continue to update and refine website and Facebook page; encourage committee member participation in social media and increase traffic.
●	Marketing — Continue development and distribution of marketing collaterals with distribution of new logo and business cards and other means of disseminating public materials.
●	Economic development — Continue to seek opportunities for supporting business connections and economic development between Kawasaki /Japan and Baltimore, as recommended by Baltimore Mayor’s Office.
● ● ●	Exchanges — Continue to create new exchange programs in the arts, education, and other civic areas.
●	Japanese Film Program —Enhance Japanese cultural awareness by screening Japanese films in Baltimore.
●	Healthy, sustainable projects — Continue to work towards green, healthy, sustainable goals for Baltimore-Kawasaki’s 40th Anniversary, including: <ul style="list-style-type: none"> • Planting trees for park beautification. • Working with Baltimore Public Schools to spread Food Computers in classroom; working with U.S. and Japanese companies to provide educational projects in BCPS system using vertical farm technology; support end-of-school year Iron Chef competition, using student produced micro-greens. • Helping with green resource mapping through Baltimore Green Map; creating virtual exchanges on green mapping between schools in Baltimore and schools in Kawasaki. • Helping to enhance healthy school meals together with Table for Two, a

	Japanese NGO.
	Delegations — Host other delegations from Japan, as needed.
	Fundraising — BKSCC 2018 fundraising goal: \$2500.
	Expand membership – Continue to recruit new committee members to broaden talents/ strengths of our program. Continue to visit universities and youth groups to increase student membership.

Luxor & Alexandria Sister City Committee (BLASCC)

2018 PLAN

JANUARY 12 ● ●	BSC Annual Membership Meeting & Holiday Party — Join other BSC committees at the annual general meeting and contribute to the holiday festivities.
JANUARY–JUNE ● ●	Egypt-US “Dialogues for Peace” school collaborations — Expand Egypt-US school collaborations in the IFBA-DC/MD/VA “Dialogues in Peace” project by supporting collaboration between 6th grade students in Egypt and DC/MD/VA.
● ●	Online Baltimore/Alexandria school exchange — Support online student exchanges between SEED School (Baltimore) and St Vincent de Paul Language School (Alexandria, Egypt). Facilitate school decision-making to confirm dates, topics and books for student conversations. Provide technical help and other support as needed for schools in Baltimore and Alexandria.
SPRING ● ●	Trade collaboration — Host Luxor Sister City Committee delegation for a trade collaboration trip to Baltimore. Co-host visit to Baltimore by the Egyptian Industrial Modernization Centre (IMC) delegation including selling Egyptian handcrafts.
●	Cross-cultural films — Enhance cross-cultural awareness between USA/Egypt by sponsoring cross-cultural non-fiction films.
●	Bibliotheca Alexandrina presentation — Collaborate with Baltimore’s Walters Art Museum on a public presentation about the Alexandria Library.
●	Bibliotheca Alexandrina — Explore representing Bibliotheca Alexandrina TV Studio in DC/MD/VA.
APRIL–MAY ●	Orioles tickets raffle — Pending decisions made by BSC and the availability of the Skybox from the Mayor’s Office, work with other committees to organize raffle and raise funds for BSC and our committees.
JULY 20–22 ●	Artscape — Provide cultural support for Sister Cities booth and contribute to the joint program of BSC, Inc. (pending decisions to be made by BSC about participation in this event).
SUMMER ● ●	Circular economy trip to Egypt — For our circular economy initiative (sustainable waste management, e.g., composting and recycling), organize a Recycling Project visibility trip to Egypt.
FALL ●	Egyptian folk performing arts — Co-promote Egyptian folk performing arts with Egyptian Culture/Education Bureau. to enhance cross-cultural awareness between USA/Egypt.

<p>DECEMBER</p> <p>● ●</p>	<p>WTCI Maryland Global Gala — Contribute to the joint BSC, Inc. booth (pending decisions to be made by BSC about participation in this event).</p>
<p>OTHER GOALS</p> <p>●</p>	<p>Bibliotheca Alexandrina TV Studio— Explore representing Bibliotheca Alexandrina TV Studio in DC/MD/VA.</p>
<p>● ●</p>	<p>Tourism development — Increase better understanding/voluntourism through trips to Egypt. Promote and sell ready-made packaged tours and cruises to Egypt along with in-coming tours to Baltimore. Tour operators to provide referral fees to BLASCC. Do a travel and tourism pilot project in 2018, then see if it can serve as a model for other sister cities committees. Encourage BSC, Inc. to purchase insurance coverage so that committees can promote travel and tours to their sister countries.</p>
<p>● ● ● ● ●</p>	<p>Delegations — Host other delegations from Egypt, as needed.</p>
<p>●</p>	<p>Fundraising — BLASCC 2018 fundraising goal: \$3000. (This includes \$2000 to be raised from selling packaged tours.)</p>

Piraeus Sister City Committee (BPSCC)

2018 PLAN

<p>JANUARY 12</p> <p>● ●</p>	<p>BSC Annual Membership Meeting & Holiday Party — Join other BSC committees at the annual general meeting and contribute to the holiday festivities.</p>
<p>MARCH 19–25</p> <p>● ●</p>	<p>Baltimore Greek Week</p> <ul style="list-style-type: none"> • Support local businesses by sponsoring Baltimore Greek Week and promoting the restaurants and events throughout Baltimore area. • Work with Greek owned restaurants and other businesses in Baltimore and the surrounding area to feature Greek food and specials, local artists and other activities. • Promote knowledge of Greek customs and heritage to patrons of the businesses.
<p>MARCH 25</p> <p>● ●</p>	<p>Maryland Greek Independence Day Parade — Participate in the annual parade.</p>
<p>MARCH 27</p> <p>● ●</p>	<p>Hermes International Expo — Annual Greek-American international business networking trade show in Philadelphia area; BPSCC to represent Baltimore and State of Maryland, promoting tourism and business and economic development.</p>
<p>APRIL–MAY</p> <p>●</p>	<p>Orioles tickets raffle — Pending decisions made by BSC and the availability of the Skybox from the Mayor’s Office, work with other committees to organize raffle and raise funds for BSC and our committees.</p>
<p>JULY 20–22</p> <p>●</p>	<p>Artscape — Provide cultural support for Sister Cities booth and contribute to the joint program of BSC, Inc. (pending decisions to be made by BSC about participation in this event).</p>
<p>NOVEMBER 2-4</p> <p>● ●</p>	<p>Greek Food & Cultural Festival — Promote this annual Baltimore festival that celebrates local restaurants and local Greek history.</p>
<p>DECEMBER</p> <p>● ●</p>	<p>WTCI Maryland Global Gala — Contribute to the joint BSC, Inc. booth (pending on availability of BPSCC volunteers and decisions to be made by BSC about participation in this event).</p>
<p>OTHER GOALS</p> <p>● ● ● ● ●</p> <p>●</p> <p>●</p>	<p>Delegations — Host other delegations from Greece, as needed.</p> <p>Fundraising — BPSCC 2018 fundraising goal: \$1,000.</p> <p>Expand membership – Recruit more committee members to broaden talents/strengths of our program.</p>

Rotterdam Sister City Committee (BRSCC)

2018 PLAN

<p>JANUARY 12</p> <p>● ●</p>	<p>BSC Annual Membership Meeting & Holiday Party — Join other BSC committees at the annual general meeting and contribute to the holiday festivities.</p>
<p>JAN–FEB</p> <p>● ●</p>	<p>Corporate membership program — Develop and implement it for BRSCC; recruit corporate members to BRSCC.</p>
<p>JAN–MAY</p> <p>● ● ●</p>	<p>Operation Trash educational programs — Support Kathie diStefano, theatre artist and educator from Rotterdam-based Avalanche Arts, in conducting educational programs about trash, including:</p> <ul style="list-style-type: none"> • South Baltimore Gateway schools (workshops in Baltimore plus an exchange with a Rotterdam area school). • Greenscape (Baltimore city school festival, likely to have an Operation Trash component). • Other programs are TBD.
<p>JAN–JUNE</p> <p>● ●</p>	<p>Sister City sculpture — Pursue a location for 30th anniversary gift sculpture from Rotterdam along the waterfront and have an installation ceremony.</p>
<p>SPRING</p> <p>● ●</p>	<p>Netherlands business delegation to Maryland — Likely to have Offshore Wind theme. Dutch business delegation likely to come to Maryland in spring (or fall) and MD/NL might sign Offshore Wind MOU. BRSCC provides support.</p>
<p>MARCH</p> <p>● ●</p>	<p>Circular economy lectures — Provide support for Francesco Di Maio, a professor at TU Delft in the Netherlands, to teach some sessions at MSU School of Architecture and possibly other lectures in Baltimore-DC area. This is a first step towards doing more knowledge sharing with Netherlands on circular economy (re-using waste and minimizing the production of waste).</p>
<p>APRIL–MAY</p> <p>●</p>	<p>Orioles tickets raffle — Pending decisions made by BSC and the availability of the Skybox from the Mayor’s Office, work with other committees to organize raffle and raise funds for BSC and our committees.</p>
<p>●</p>	<p>Urban farming/composting — Support Rodette Jones, manager of Filbert Street Community Garden, in her fact-finding trip to Rotterdam.</p>
<p>MAY 15–18</p> <p>● ● ●</p>	<p>GreenPort Congress America 2018 — Help MPA/MDOT/ MDE recruit attendees and promote the conference; provide lodging/hospitality to delegates from sister cities/states; help organize a reception for international speakers; help coordinate demo of Rotterdam trash cleaning technology;</p>

	help coordinate the “Sister Port” panel; additional activities TBD.
LATE MAY OR EARLY JUNE ●	Info session for Maryland-Netherlands Cybersecurity Soft Landing Program — Help Maryland Department of Commerce & UMBC iCyber Incubator host info session for Maryland companies interested in applying for the 2019 edition of the program. Help the Netherlands promote the program to Dutch companies.
JULY 20–22 ●	Artscape — Provide cultural support for Sister Cities booth and contribute to the joint program of BSC, Inc. (pending decisions to be made by BSC about participation in this event).
SUMMER ●	Web site — Redesign BRSCC website. If possible, coordinate this with the development of BSC, Inc. web site.
	Summer BBQ social event
SUMMER 2018 – SPRING 2019 ● ● ●	Operation Trash educational programs — Support Kathie diStefano, theatre artist and educator from Rotterdam-based Avalanche Arts, in conducting educational programs about trash in K-12 schools. A green resource mapping activity from Baltimore Green Map is likely to be integrated into it.
FALL ●	2nd Info session for Maryland-Netherlands Cybersecurity Soft Landing Program — Help Maryland Department of Commerce & UMBC iCyber Incubator host another info session for Maryland companies interested in applying for the 2019 edition of the program. Continue helping the Netherlands promote the program to Dutch companies.
	Investigate harbor-themed museum/arts collaboration — Explore possibilities for activities in venues like Port Discovery, Rotterdam Wereldmuseum (or Maritiem Museum), Wereldhavendagen Festival.
	Baltimore-Rotterdam film screening – Screening of animated & experimental films, coordinated by Lynn Tomlinson, a professor at Towson University.
OCTOBER ●	Baltimore Innovation Week event — Host a talk (to support one of the initiatives on BRSCC’s 2018 plan) and/or social event, in conjunction with this annual weeklong series of entrepreneur/tech themed events.
	WTCI State of the Ports — Attend this event to investigate possibilities for future Baltimore-Rotterdam collaboration on port topics.
DECEMBER ● ●	WTCI Maryland Global Gala — Contribute to the joint BSC, Inc. booth (pending decisions to be made by BSC about participation in this event).
ONGOING ● ● ●	Urban (In)Equity — Support XCOOP’s research project in Baltimore, Rotterdam, and several other cities about gentrification and urban planning.

● ●	DC-area Dutch networking happy hour — BRSCC is now a co-sponsor of the periodic ongoing business networking “borrel” organized by the Netherlands Embassy, NACCWM, and other DC-area Dutch organizations.
●	Kickstart a Rotterdam-Baltimore Sister City Committee — Find a set of volunteers in Rotterdam; work with them to start a committee to be the counterpart of the Baltimore-Rotterdam committee.
●	Medtech — Explore options for having Maryland and South Holland set up a medtech soft landing program in the future to help companies explore business opportunities in each other’s markets.
● ● ● ●	Impact Hubs / MICA Social Design / WdKA / RAVB — Facilitate collaborations with Impact Hub Baltimore, Impact Hub Rotterdam, the Social Design departments of MICA & Rotterdam’s WdKA, RAVB, and XCOOP. This might include things like: bringing director of Impact Hub Rotterdam to Baltimore for a fact-finding mission; activities related to XCOOP’s “Urban (In)equity” research project.
● ●	Architecture school exchange program — Help Morgan State University School of Architecture + Planning explore setting up an exchange program with the architecture academy in Rotterdam (RAVB).
● ● ●	Investigate sending architecture students from Baltimore to Dutch Design Week — MICA already sends digital fabrication students to Netherlands for this event that takes place every October. Now, we want to see if it is possible to also send MSU architecture students to it. We need to investigate LOE and determine which year to target.
●	Stormwater management — Investigate possible knowledge exchanges with DC/Baltimore/Rotterdam on stormwater management (flood resiliency).
● ●	Social impact — Investigate possible collaboration with IMG Rebel company on social enterprise projects.
OTHER GOALS	Delegations — Host other delegations from the Netherlands, as needed.
● ● ● ● ●	Partnerships — Do at least 1 event in collaboration with our partner organization Netherlands America Chamber of Commerce Washington Metro (NACCWM), e.g., our Baltimore Innovation Week event. Consider doing at least 1 joint event with CIC Rotterdam’s Venture Café (to support one of the initiatives on our plan). Look for options to collaborate with the DC Dutch organization.
●	Fundraising — BRSCC 2018 fundraising goal: \$2,000.



Business database — Continued building database of businesses with interests in our region and Rotterdam or the Netherlands.



Expand membership – Recruit more committee members to broaden talents/strengths of our program.

Xiamen Sister City Committee (BXSCC)

2018 PLAN

JANUARY 12 ● ●	Baltimore Sister Cities General Meeting and Holiday Potluck — Join other BSC committees at the annual general meeting and contribute to the holiday festivities.
FEBRUARY ●	Xiamen Photography Exhibit at the World Trade Center Baltimore — Exhibit photos from and of Xiamen in the WTCB lobby in conjunction with Xiamen partners and the Baltimore Office of Promotion & the Arts. Hold reception at the Top of the World Observation Level to celebrate the opening of the exhibit.
FEBRUARY 23 ● ●	Baltimore Curriculum Project Chinese New Year event — Present on Chinese language and culture at BCP’s charter schools as requested by BCP.
FEBRUARY 24 ● ●	Port Discovery Children’s Museum Chinese New Year Celebration — Provide special Chinese New Year’s activities for children at Port Discovery.
FEB 8 & MAR 8 ●	BXSCC elections — Solicit nominations at the February meeting and hold elections at the March meeting for the Chair, Vice Chair, Secretary, Treasurer, and Member-at-Large positions.
SPRING ●	Baltimore Polytechnic Institute Chinese Embassy trip — Organize a trip for the school’s Chinese language students to the Chinese embassy in DC, as requested by BPI’s Chinese language teacher.
APRIL–MAY ●	Orioles tickets raffle — Pending decisions made by BSC and the availability of the Skybox from the Mayor’s Office, work with other committees to organize raffle and raise funds for BSC and our committees.
MAY ● ●	Asian Pacific American Heritage Month Reception — Partner with BKSCC and area Asian and Asian-American organizations such as Exelon’s Asian American Resource Group and the Mayor’s Office of Immigrant and Multicultural Affairs (MIMA) in celebrating APA cultures and the contributions of APAs to Baltimore. Partial funding has been secured via a \$235 MECU Neighborhood Event Grant awarded on November 2, 2017.
MAY 15-18 ● ● ●	GreenPort Congress America 2018 — Help MPA/MDOT/ MDE and BSC in conference preparations and outreach.
JUNE ●	Charles Village Festival — Promote Sister Cities programs among community members and sell merchandise to raise funds for upcoming programs.
SUMMER ● ●	Shanghai & Xiamen summer camp — Aim to join the Shanghai People’s Association for Friendship with Foreign Countries (SPAFFC) annual summer

	<p>camp for high school students as invited in June 2017. Following the SPAFFC camp, Baltimore students would also visit Xiamen.</p>
	<p>University of Maryland Office of China Affairs Global Leadership Program delegations — Host UMD-OCA delegation visit(s) to Baltimore as requested.</p>
<p>JULY 20-22</p> 	<p>Artscape — Provide cultural support for Sister Cities booth and contribute to the joint program of BSC, Inc. (pending decisions to be made by BSC about participation in this event).</p>
	<p>Xiamen China International Fair for Investment & Trade (CIFIT) — Support CIFIT promotion and attendance efforts as requested by the Xiamen Municipal Bureau of Convention & Exhibition Affairs and the Xiamen Foreign and Overseas Chinese Affairs Office.</p>
<p>OCTOBER</p> 	<p>12th Annual CHINA Town Hall — As invited by the National Committee for U.S.-China Relations, host this event in conjunction with the Office of the Mayor. This event will feature high-level speakers via webcast and in person. Dignitaries from the state and city governments and the Chinese Embassy as well as the general public will be invited.</p>
<p>DECEMBER</p> 	<p>WTCl Maryland Global Gala — Contribute to the joint BSC, Inc. booth (pending decisions to be made by BSC about participation in this event).</p>
	<p>BXSCC Member Holiday Party — Subject to BXSCC vote by the Nov. 8 regular meeting.</p>
<p>OTHER GOALS</p> 	<p>Baltimore Chinatown revival — Continue to work with MIMA and other stakeholders in this effort.</p>
	<p>Education exchanges — Continue to work with area schools and educational organizations to promote Chinese language education and exchanges with China, particular if with a Xiamen component.</p>
	<p>Healthcare exchanges — Continue to work with the Chinese American Doctor's Association (CADA) to expand cooperation with Xiamen Women's & Children's Hospital and other hospitals in Xiamen.</p>
	<p>Delegations — Host other delegations from China, as needed.</p>
	<p>Fundraising — BXSCC 2018 fundraising goal: \$5,000. Seek out new grants and corporate sponsorships.</p>
	<p>Membership — Continue to refine and expand BXSCC Corporate Member/Sponsor program in cooperation with BSC, Inc. Strengthen and expand individual membership base, including in partnership with area universities.</p>

- **Digital file management and communications** — Continue to move key committee records to a shared online area so as to better centralize records and disseminate information. Market and realize full potential of Baltimore/Xiamen On-line Bilingual Business Matchmaking Forum. Explore videoconferencing and other digital options to work more closely with partners in Xiamen.

- **Update BXSCC history**

- **Support/promote joint BSC, Inc. events/activities and Maryland Sister States events/activities** — Including regarding any potential new sister or friendship city proposals.